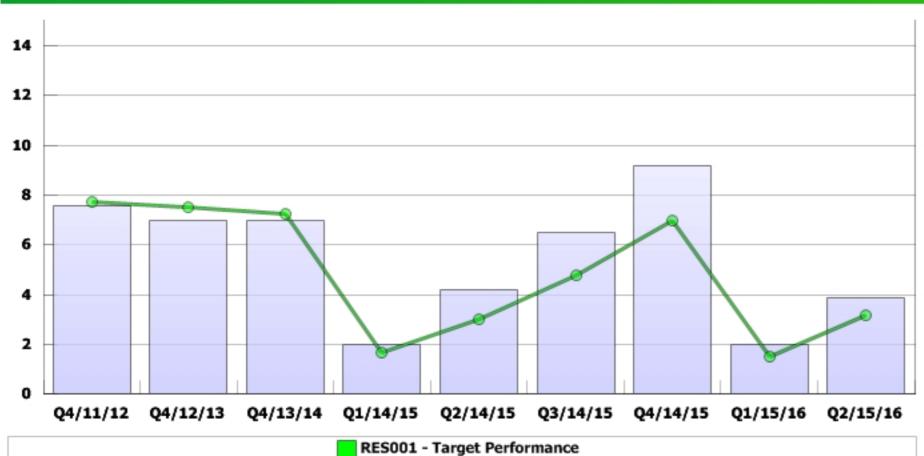
| Quarterly Indicators | | Quarter 1 Quarter 2 | | | Quarter 3 | Quarter 4 | | ls year-end target | |
|---------------------------------|--|--|---|---------|---|---|---|--|---|
| | Tgt | Actual | Tgt | Actual | | Tgt Actual | Tgt | Actual | likely to be achieved? |
| | | | | | | | | | |
| arterly KPIs | | | | | | | | | |
| (Sickness absence) (days) | 1.54 | 2.02 | 3.20 | 3.88 | | 4.95 | 7. | 00 | No |
| (Invoice payments) (%) | 97% | 95% | 97% | 96% | | 97% | 97 | ′% | Uncertain |
| (Council Tax collection) (%) | 27.10% | 27.56% | 51.98% | 52.54% | | 77.00% | 96.50 |)% | Yes |
| (NNDR Collection) (%) | 28.38% | 28.52% | 53.04% | 53.54% | | 78.09% | 97.20 |)% | Yes |
| (New benefit claims) (days) | 22.00 | 22.56 | 22.00 | 22.36 | | 22.00 | 22. | 00 | Yes |
| (Benefits changes) (days) | 10.00 | 7.03 | 10.00 | 7.19 | | 10.00 | 6. | 00 | Yes |
| (Website Availability) (%) | 99.60% | 99.96% | 99.60% | 99.94% | | 99.60% | 99.60 | 1% | Yes |
| (Website Broken Links) (%) | 94.10% | 95.50% | 94.10% | 100.00% | | 94.10% | 94.10 | 1% | Yes |
| (Website Navigation) (%) | 79.90% | 81.97% | 79.90% | 81.57% | | 79.90% | 79.90 |)% | Yes |
| | | | _ | | | | | | |
| | (Sickness absence) (days) (Invoice payments) (%) (Council Tax collection) (NDR Collection) (%) (New benefit claims) (days) (Benefits changes) (days) (Website Availability) (%) (Website Broken Links) (%) | (Sickness absence) (days) (Invoice payments) 97% (Council Tax collection) (%) (NNDR Collection) 28.38% (New benefit claims) (days) (Benefits changes) 10.00 (Website Availability) (%) 99.60% (Website Broken Links) (%) (Website 79.90% | (Sickness absence) (days) 1.54 2.02 (Invoice payments) 97% 95% (Council Tax collection) (%) 27.10% 27.56% (NNDR Collection) (%) 28.38% 28.52% (New benefit claims) (days) 10.00 7.03 (Website Availability) (%) 99.60% 99.96% (Website Broken Links) (%) 94.10% 95.50% (Website To answer and the claims) (days) 94.10% 95.50% (Website To answer and the claims) | Tgt | Tgt Actual Tgt Actual Actual Tgt Actual | Tgt Actual Tgt Actual Actual Tgt Actual | Tgt Actual Tgt Actual Tgt Actual Tgt Actual | Tgt Actual Tgt | Tgt Actual Tgt Actual Tgt Actual Tgt Actual Tgt Actual Tgt Actual |

RES001 How many working days did we lose due to sickness absence?

Additional Information: This indicator monitors the level of staff sickness absence across the authority, and supports the implementation of the Council's Managing Absence Policy. Quarterly targets and performance details for this indicator represent the cumulative total for the year to date.

For enquiries regarding this indicator contact the Performance Improvement Unit by email on performance@eppingforestdc.gov.uk or by telephone on 01992 564042.

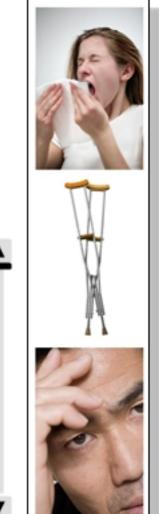
Current and previous quarters performance



| Quarter | Target | Actual | |
|----------|--------|--------|---|
| Q2/15/16 | 3.20 | 3.88 | × |
| Q1/15/16 | 1.54 | 2.02 | × |
| Q4/14/15 | 7.00 | 9.20 | × |
| Q3/14/15 | 4.82 | 6.51 | × |
| Q2/14/15 | 3.05 | 4.21 | × |

Annual 2015/16 - 7.00 days Target: 2014/15 - 7.00 days Indicator of good performance: A lower number of days is good

∛is the direction of improvement



Is it likely that the target will be met at the end of the year?

No

Comment on current performance (including context):

(Q2 2015/16) Sickness absence continues to be above target in each quarter since Q1 2014/15. However, compared with quarter 2 2014/15 there has been a slight decrease of 0.33 average days in this quarter.

Corrective action proposed (if required):

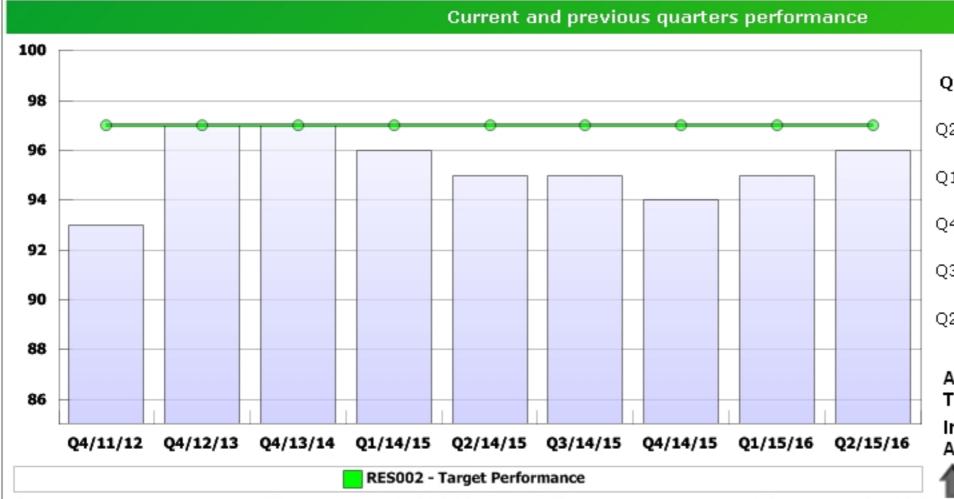
(Q2 2015/16) The Improvement Plan states;

- 1. The Assistant Director (HR) will carry out further analysis on the increase in the number of days taken for mental health issues.
- HR will arrange mandatory workshops for managers to ensure that the Council's Managing Absence Policy is applied consistently and timely across the authority. In addition, managers will be encouraged to become proactive when managing absence.
- HR will arrange workshops for managers on mental health issues.
- 4. HR will work with Directors to produce the most useful management information regarding sickness absence
- The Assistant Director (HR) to meet with the Council's Occupational Health provider regarding the information provided to managers by their doctors. (This has been completed)
- 6. The Council's sickness absence position will be published in District Lines.

RES002 What percentage of the invoices we received were paid within 30 days?

Additional Information: This indicator encourages the prompt payment of undisputed invoices for commercial goods and services

For enquiries regarding this indicator contact the Performance Improvement Unit by email on performance@eppingforestdc.gov.uk or by telephone on 01992 564042.



| Quarter | Target | Actual | A |
|----------|--------|--------|----------|
| Q2/15/16 | 97% | 96% | × |
| Q1/15/16 | 97% | 95% | × |
| Q4/14/15 | 97% | 94% | × |
| Q3/14/15 | 97% | 95% | × |
| Q2/14/15 | 97% | 95% | × |

Annual 2015/16 - 97% Target: 2014/15 - 97%

Indicator of good performance: A higher percentage is good

nis the direction of improvement

Is it likely that the target will be met at the end of the year?



Comment on current performance (including context):

(Q2 2015/16) - Performance has improved by a percentage point since quarter 1 and is now within 1% of target. September was a good month with all directorates achieving at least 98% for the month.

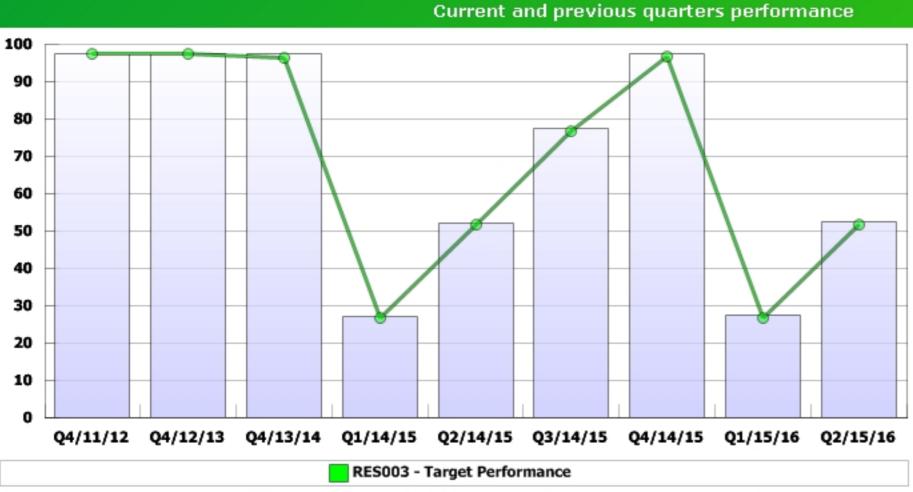
Corrective action proposed (if required):

(Q2 2015/16) - It is important to encourage prompt processing and where invoices are in dispute registering as such. Reminders are issued from time to time and this should continue.

RES003 What percentage of the district's annual Council Tax was collected?

Additional Information: This indicator monitors the rate of collection of Council Tax. Quarterly targets and performance details for this indicator represent the cumulative total for the year to date.

For enquiries regarding this indicator contact the Performance Improvement Unit by email on performance@eppingforestdc.gov.uk or by telephone on 01992 564042.



| Quarter | Target | Actual | |
|----------|--------|--------|--|
| Q2/15/16 | 51.98% | 52.54% | |
| Q1/15/16 | 27.10% | 27.56% | |
| Q4/14/15 | 97.00% | 97.79% | |
| Q3/14/15 | 77.56% | 77.63% | |
| Q2/14/15 | 51.94% | 52.40% | |

Annual 2015/16 - 97.00% Target: 2014/15 - 97.00% Indicator of good performance: A higher percentage is good

🎓 is the direction of improvement



Is it likely that the target will be met at the end of the year?



Comment on current performance (including context):

(Q2 2015/16) The collection performance is 0.14% up on the same stage in 2014/15.

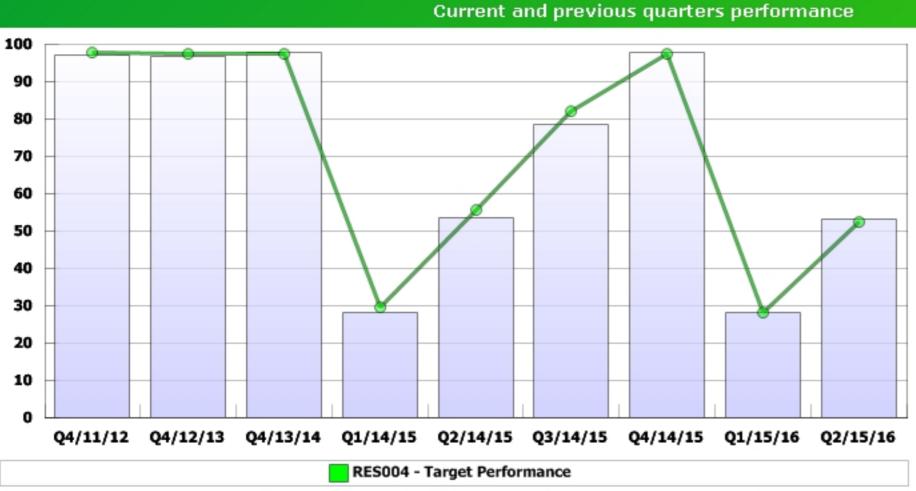
Corrective action proposed (if required):

(Q2 2015/16) Collection and recovery procedures are in place for outstanding debts.

RES004 What percentage of the district's annual business rates was collected?

Additional Information: This indicator monitors the rate of collection of National Non-Domestic rates. Quarterly targets and performance details for this indicator represent the cumulative total for the year to date.

For enquiries regarding this indicator contact the Performance Improvement Unit by email on performance@eppingforestdc.gov.uk or by telephone on 01992 564042.



| | Actual | Target | Quarter |
|---|--------|--------|----------|
| • | 53.54% | 53.04% | Q2/15/16 |
| • | 28.52% | 28.38% | Q1/15/16 |
| V | 97.86% | 97.70% | Q4/14/15 |
| × | 78.72% | 82.33% | Q3/14/15 |
| × | 53.63% | 55.97% | Q2/14/15 |
| | | | |

Annual 2015/16 - 97.70%
Target: 2014/15 - 97.70%
Indicator of good performance:
A higher percentage is good

🎓 is the direction of improvement



Is it likely that the target will be met at the end of the year?



Comment on current performance (including context):

(Q2 2015/16) The collection performance is 0.09% down on the same stage last year

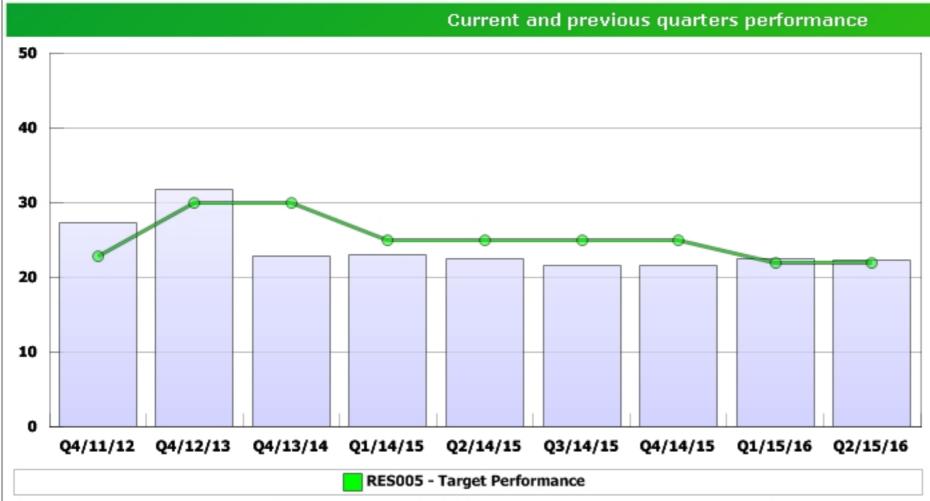
Corrective action proposed (if required):

(Q2 2015/16) The Council is taking recovery action to collect the outstanding debts.

RES005 On average, how many days did it take us to process new benefit claims?

Additional Information: This indicator monitors the administration of Housing and Council Tax Benefit. Targets and performance are measured in days.

For enquiries regarding this indicator contact the Performance Improvement Unit by email on performance@eppingforestdc.gov.uk or by telephone on 01992 564042.



| Quarter | Target | Actual | A |
|----------|--------|--------|----------|
| Q2/15/16 | 22.00 | 22.36 | × |
| Q1/15/16 | 22.00 | 22.56 | × |
| Q4/14/15 | 25.00 | 21.74 | |
| Q3/14/15 | 25.00 | 21.63 | |
| Q2/14/15 | 25.00 | 22.55 | ✓ |

Annual 2015/16 - 22.00 days
Target: 2014/15 - 25.00 days
Indicator of good performance:
A lower number of days is good

Is it likely that the target will be met at the end of the year?

Yes

↓is the direction of improvement

Comment on current performance (including context):

(Q2 2015/16) - The first two quarters performance has improved on the performance at the end of quarter 2 in 2014/15 of 22.55 days. The second quarter for 2015/16 showed a performance of 22.16 days and is on course to achieve the annual target.

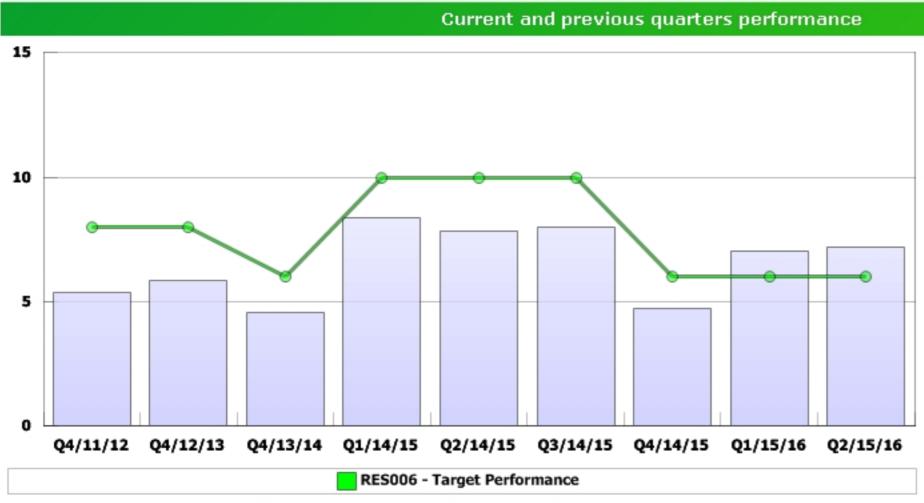
Corrective action proposed (if required):

(Q2 2015/16) - Performance is monitored on a weekly basis and improvements to processes are made when appropriate.

RES006 On average, how many days did it take us to process notices of a change in a benefit claimant's circumstances?

Additional Information: This indicator monitors the administration of Housing and Council Tax Benefit. Targets and performance are measured in days.

For enquiries regarding this indicator contact the Performance Improvement Unit by email on performance@eppingforestdc.gov.uk or by telephone on 01992 564042.



| Quarter | Target | Actual | A |
|----------|--------|--------|----------|
| Q2/15/16 | 10.00 | 7.19 | |
| Q1/15/16 | 10.00 | 7.03 | |
| Q4/14/15 | 6.00 | 4.74 | |
| Q3/14/15 | 10.00 | 8.00 | |
| Q2/14/15 | 10.00 | 7.87 | ✓ |

Annual 2015/16 - 6.00 days
Target: 2014/15 - 6.00 days
Indicator of good performance:
A lower number of days is good
Is the direction of improvement

Is it likely that the target will be met at the end of the year?

Yes

Comment on current performance (including context):

(Q2 2015/16) - Performance has improved on the quarter 2 performance in 2014/15 of 7.87 days and is on course to achieve the target.

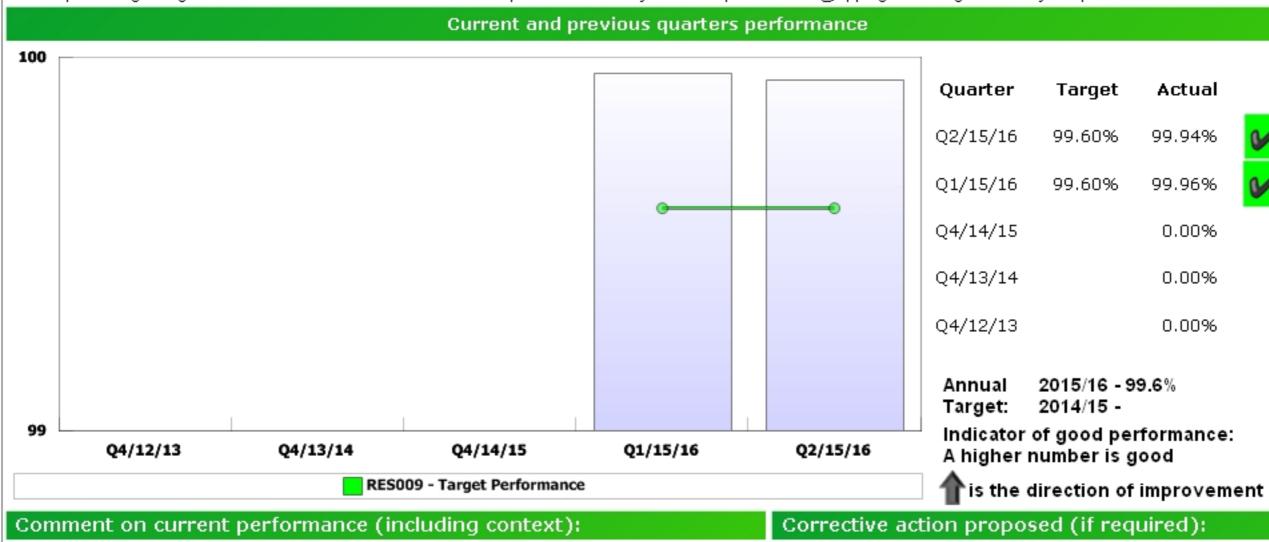
Corrective action proposed (if required):

(Q2 2015/16) - Performance is monitored on a weekly basis and improvements to processes are made when appropriate.

RES009 Are customer needs being met by the Corporate Websites being available?

Additional Information: This measures aspects of website functionality which affect user experience. The amount of time the main sites (Joomla; Word Press; Planning Explorer; Info @t Work Public Access; and Modern.gov) are available impacts on the provision of Council information and together with RES010 and RES011, provides technical information against which customer satisfaction can been inferred.

For enquiries regarding this indicator contact the Performance Improvement Unit by email on performance@eppingforestdc.gov.uk or by telephone on 01992 564042.



(Q2 2015/16) None.

(Q2 2015/16)

RES009 is a new KPI for 2015/2016.

The target for uptime of 99.6% was achieved with the average uptime across the 5 sites being 99.94%. ICT continuously monitors performance in real time and responds to outages during the year.

vear?

Is it likely that the

target will be met

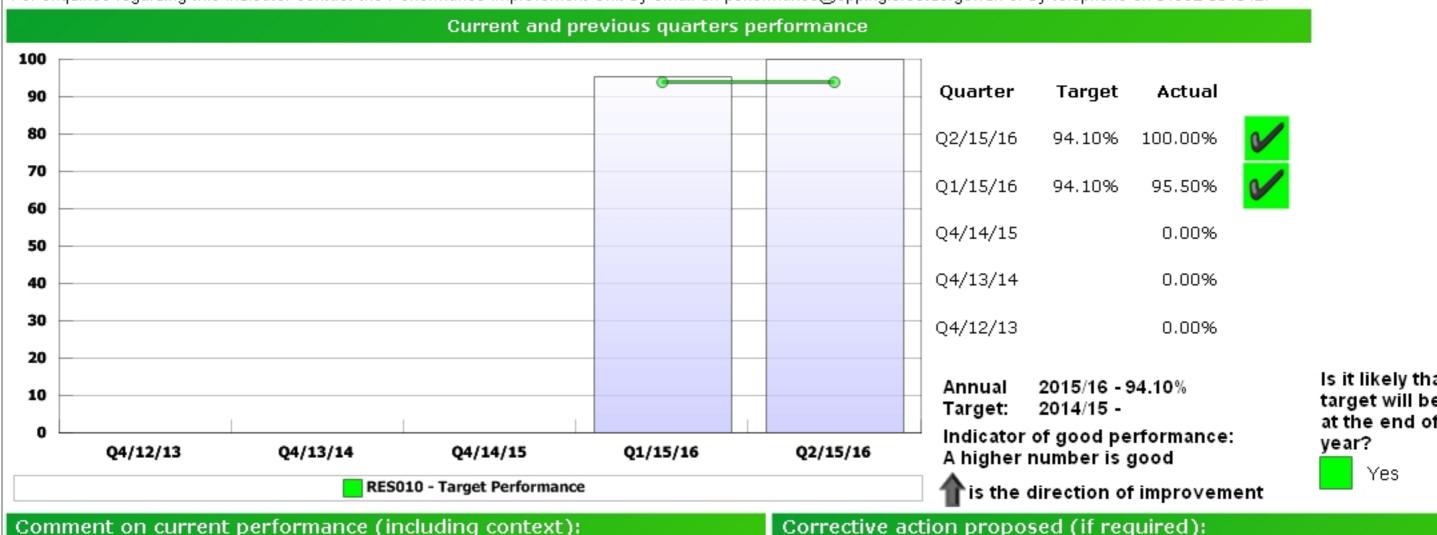
at the end of the

Yes

RES010 Are customer needs being met by the main Corporate Websites not having broken links?

Additional Information: This indicator measures aspects of website functionality which will affect user experience. The absence of broken links on the main website (Joomla) mpacts on the successful provision of Council information and a positive website user experience. Together with RES009 and RES011, this indicator provides technical information against which customer satisfaction can been inferred.

For enquiries regarding this indicator contact the Performance Improvement Unit by email on performance@eppingforestdc.gov.uk or by telephone on 01992 564042.



Comment on current performance (including context):

(Q2 2015/16)

RES010 is a new KPI for 2015/2016.

The target for the number of pages without broken links on is 94%. The actual percentage of pages without any broken links on was 100% made up of 0 broken links on 864 main website pages. These broken links will be continually monitored and corrected during the year, increasing the number of pages without any broken links on.

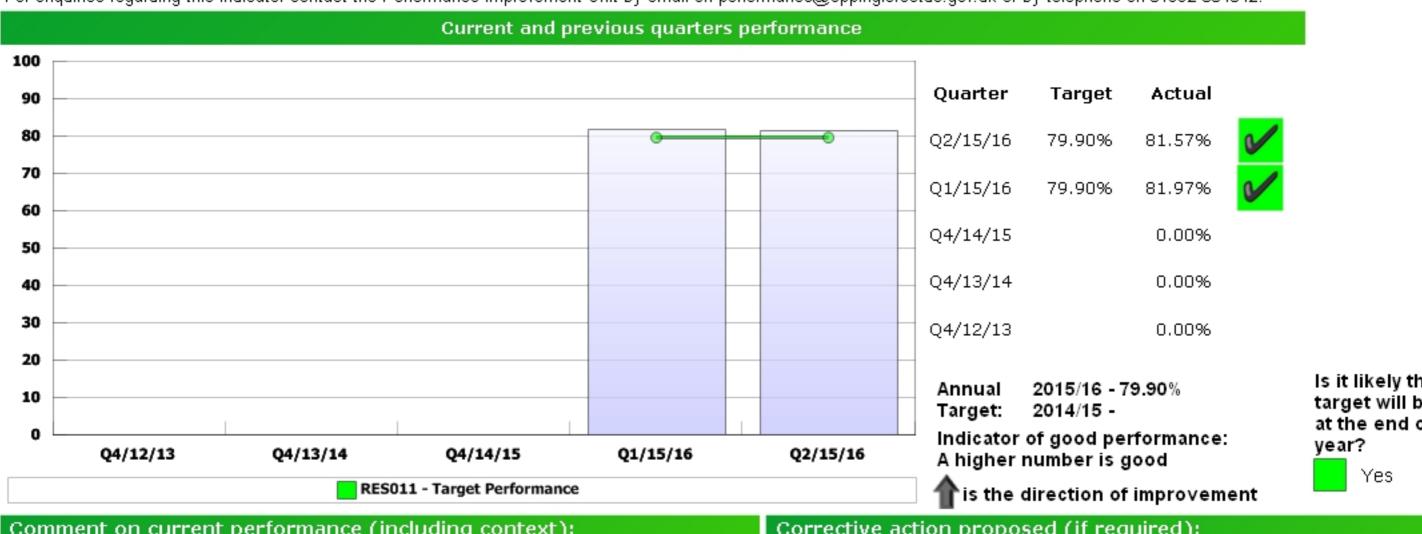
(Q2 2015/16) None.

Is it likely that the target will be met at the end of the

RES011 Are customer needs being met by the main Corporate Website having effective navigation?

Additional Information: This indicator measures aspects of website functionality which will affect user experience. The ease of navigation impacts on the successful provision of Council information and a positive website user experience. Together with RES009 and RES010, this indicator provides technical information against which customer satisfaction can been inferred.

For enquiries regarding this indicator contact the Performance Improvement Unit by email on performance@eppingforestdc.gov.uk or by telephone on 01992 564042.



Comment on current performance (including context):

(Q2 2015/16)

RES011 is a new KPI for 2015/2016.

The visit depth target for the main website is 79.9%. Visit depth is the number of page views for each visit with the target based on 1 to 4 page views. The target was achieved with 81.57% of the 281,747 pages views in Qtr1 being between 1 to 4 pages. This will be monitored throughout the year.

Corrective action proposed (if required):

(Q2 2015/16) None.

Is it likely that the target will be met at the end of the